HCA HOSPICE LIMITED
Company Registration Number: 202114297R
(Incorporated in the Republic of Singapore)
(the "**Company**")

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the Company will be held at 705 Serangoon Road Block A, #03-01 @Kwong Wai Shiu Hospital, Singapore 328127 on 29 August 2026 at 1 p.m. and using virtual meeting technology for the purpose of transacting the following:

As Ordinary Business

1. As an Ordinary Resolution: To receive and adopt the audited accounts for the financial period ended 31 March 2026 and the Reports of the Directors and the Auditors thereon.

2. As an Ordinary Resolution: To re-appoint M/s Baker Tilly TFW LLP as Auditor of the Company to hold office until the conclusion of the next Annual General Meeting and to authorise the Directors to fix their remuneration.

As Special Business

3. As an Ordinary Resolution: To receive and adopt the Annual Report for the financial period ended 31 March 2026.

4. As an Ordinary Resolution: Pursuant to Regulation 35 of the Constitution and subject to the provisions of the Constitution, to re-appoint Sia Kheng Hong, who has consented to be re-appointed as a Director of the Company, as a Director of the Company, with effect from 9 September 2026 (or such other date as he may consent and the Board may approve) and for the term and period stated below, and upon such terms and conditions as he may consent and the Board of Directors of the Company may approve:

Name	Position	Term	Period
Sia Kheng Hong	Director	3 years	9 September 2026 – 8 September 2029

For the purposes of this Resolution 4, Sia Kheng Hong has declared his interest in the matter and has recused himself from all deliberations and voting on this Resolution 4. For the avoidance of doubt, any vote or approval of Sia Kheng Hong shall not be counted in the votes or approval of this Resolution 4.

5. To transact such other business as can be transacted at an Annual General Meeting of the Company.

This Notice has been made available on the Company's website and may be accessed at the URL https://www.hca.org.sg.

Attached are:
(i) the agenda for this meeting;
(ii) Minutes of the 4th Annual General Meeting;
(iii) Impact Report for FY25/26 (Please scan QR code in the Impact Report to read the full FY25/26 Annual Report including the Directors' Statement, Audited Financial Statements and Auditor's Report for Financial Year ended on 31 March 2026);
(iv) Key information of Director proposed to be re-appointed; and
(v) Attendance Slip and Form of Proxy.

Important Notes:

The following arrangements will be adopted for the Annual General Meeting:

(a) If a Member attends the Annual General Meeting using virtual meeting technology, the details are attached in [Annex v];

(b) A Member may submit questions to the Company via post (to 705 Serangoon Road Block A, #03-01 @Kwong Wai Shiu Hospital, Singapore 328127, Attention: Ms Zhang Kaiyu) or email (to kaiyuZ@hcahospicecare.org.sg). The questions must reach the Company at least 7 days prior to the Annual General Meeting;

(c) All substantial and relevant questions will be addressed by the Board and/or management prior to, or at, the Annual General Meeting. Questions that concern a matter that will be put to a vote will be addressed by the

Board and/or management before the closing date for the lodgement of proxy forms. Such questions will be addressed via the Company's website (https://www.hca.org.sg) or at the Annual General Meeting;

(d) A Member of the Company entitled to attend and vote at the Meeting is entitled to appoint the chairman of the meeting or another person (whether a Member or not) as his PROXY to attend and vote in his stead. The Form of Proxy, duly signed, must be deposited at the Company's Registered Office (at 705 Serangoon Road Block A, #03-01 @Kwong Wai Shiu Hospital, Singapore 328127, Attention: Ms Zhang Kaiyu), or by electronic mail to kaiyuZ@hcahospicecare.org.sg, not less than 72 hours before the time appointed for holding the Meeting or any adjournment thereof at which the person named in the instrument proposes to vote, or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll. A copy of the Form of Proxy is attached in [Annex v]. If the Member appoints a proxy, the Member must give specific instructions with regards to voting, or abstentions from voting, in the Form of Proxy, failing which the appointment may be treated as invalid.

BY ORDER OF THE BOARD

(Signature)
Name: Terence Kew Huat Meng

Board of Director

Dated: 12 August 2026
Singapore